

Action Plan 2026/2027

Updates for Quarter 1



Ref	Action	Description	Lead Officer	Corporate Plan objective	Stage	RAG Status	Lead Officer comment (most recent update for Jul/Aug in red)	Last Updated
1	New North Norfolk Local Plan	Having adopted our new Local Plan in December 2025, the Planning and Infrastructure Act 2025 requires us to commence a review of the Plan with a clear timetable. We will therefore commence this review giving priority to considering further how economic and housing growth can be achieved in the district alongside the protection and improvement of our local environment and delivering climate resilient sustainable growth. (New action for 2026/27).	David Glason	Our Greener Future - Continue our journey to Net Zero. - Protecting and enhancing the special landscape and ecological value of North Norfolk whilst improving the biodiversity of the district	In Progress	Green	Work has begun on revising the Local Plan. To support this work Full Council agreed to the recruitment of an additional post and appointments have been made. Progress is on track to meet the milestones required by Government.	13/08/2026

2	Climate Impact	Continue to monitor and report on the greenhouse gas emissions of the Council's operations and activities and ensure the climate impact of all decisions are fully accounted for. (Carried forward as an amended action from the 2025/26 AAP).	Kate Rawlings	Our Greener Future - Continue our journey to Net Zero. - Continuing our own annual emissions reductions to reach Net Zero by 2030	In Progress	Green	The carbon footprint calculations for 25/26 are almost complete –only data missing is from Serco contract. A review of the Net Zero section in Committee reports showed that they were not being used as consistently as possible. The chair of the Decarbonisation Board brought this to the attention of CLT and has undertaken to monitor this as part of his review as section 151 officer. Works continue to reduce the reliance of our other assets on fossil fuels including exploring the business cases for solar PV on several of the Council's buildings.	04/08/2026
3	Household waste recycling and food waste	Continue to monitor, and look to increase, the percentage of household waste collected which is recycled through programmes of education and public awareness and work with other rural authorities to lobby Government for additional funds to support the introduction of a weekly food waste collection service and collection of plastic film products in future years, recognising that at present the costs of the weekly food waste service is uneconomic. (Carried forward as an	Emily Capps	Our Greener Future - Tackle environmental waste and pollution. - Using the National Waste and Resources Strategy implementation and any additional funding available to maximise recycling and reduce waste through the introduction of new streams, such as food waste collections for every household.	In Progress	Red	The cost of delivering this service is only partially funded through Government New Burdens funding, which is not separately identified within the financial settlement. In addition, the contractor's current depot configuration is insufficient to accommodate the full fleet of vehicles required to deliver the service. As a result, either additional depot facilities will be needed or significant modifications will be required to the existing depot. No Government funding has been made available to support these depot requirements, meaning that the full cost will need to be met by the Council.	07/08/2026

		amended action from the 2025/26 AAP).					Whilst work on the Food Waste Collection rollout continues, a number of challenges remain. Although these are largely outside the Council's control, they have impacted project timescales and mean that implementation is not currently expected to take place until 2027. The Council continues to work closely with its contractor, Serco, to finalise the service design and associated costs. Depot accommodation requirements have yet to be fully resolved; however, progress is being made in identifying and securing additional depot provision. The Government recently announced a delay in the requirement to introduce the recycling of films and flexibles to 2030.	
4	Coastwise programme	Working with DEFRA, the Environment Agency, local partners and communities to progress delivery of the Coastwise programme in the development and implementation of innovative approaches to coastal adaptation – ongoing until March 2027.	Alastair Zangs	Our Greener Future - Protect and Transition our Coastal Environments - Realising the opportunities of external funding to secure a sustainable future for our coastal communities through transition and adaptation responses.	In Progress	Green	Transition from CTAP to CAP progressing. Cabinet Report updating on progress and to delegate authority to develop and submit the Coastal Adaption Pilot (CAP) Business Case Update for further time and funding approved and ratified by Full Council. Report and request for 10% contribution funding submitted by NNDC on behalf of NNDC, GYC and ESC to Anglian Eastern Regional Flood and Coast Committee, the funding	12/08/2026

							supported was approved. Recruitment in to Team Leader Role completed with internal appointment, Project Enabler role appointed with an additional role to backfill internal promotion. Contracts for team extended. Coastal Housing Assurance Scheme continuing to develop and forms the main part of the CAP business case update. Land acquisitions to support coastal adaptation progressing well with some successes to date. Digital Heritage project near completion with another community now looking to replicate aspects in a separate village. Happisburgh Car park still awaiting finalisation of highways needs to enable constructed car park to be connected to the road network. Successful community events around the community transition plans in Happisburgh and Trimmingham. Coastal Change Management area national update to guidance progressing well.	
5	Rural Position Statement	Produce a Rural Position Statement which maps the provision of key rural services including village shops, post offices, pubs, community halls, rail, bus and community transport services and mobile / broadband coverage by August 2025 and proposes future policy responses so that there is a clear baseline	Robert Young	Developing our Communities - Engaged and supported individuals and communities - Ensuring that people feel well informed about local issues, have opportunities to get involved, influence local decision making,	In Progress	Amber	Further discussions have been had to define the nature of the Rural Position Statement and the outcomes expected. Liaison with other external organisations has also been had, including Norfolk County Council and Transport East. Once a clear direction is determined, the data will be sourced and resources will be found to draft the statement. Capacity limitations are impacting the rate of progress.	12/08/2026

		record of such assets to pass to any “new” local authority established through Local Government Reorganisation.		shape their area and allow us to continue to improve services they receive.				
6	Neighbourhood Plans	Continue to promote greater take up of Neighbourhood Plans by local communities with the objective of supporting more communities adopt Neighbourhood Plans a year – strengthening local community voices and capacity in the context of future local government reorganisation.	David Glason	Developing our Communities - Engaged and supported individuals and communities - Ensuring that people feel well informed about local issues, have opportunities to get involved, influence local decision making, shape their area and allow us to continue to improve services they receive.	In Progress	Green	Parish Councils actively developing Neighbourhood Plans are: Hoveton, Stalham, Trunch and Tunstead. Parish Councils with an adopted Neighbourhood Plan are: Blakeney, Corpusty & Saxthorpe, Holt, Ryburgh and Wells-next-the-Sea See: https://www.north-norfolk.gov.uk/tasks/planning-services/planning-policy/neighbourhood-plan-areas/ Formal consultation Under Regulation 14 stage of the Neighbourhood Plans regulations took place with regards the emerging Tunstead NP between 9th February and 22 March 2026 and has now closed . Formal submission of the final NP for examination is expected in the coming months. Formal consultation is currently being undertaken with regard Hoveton NP	06/05/2026

							between 31st March and 1st June 2026 Good progress has been made on the emerging Trunch Np and it is expected that a consultation version will be available for formal consultation under regulation 14 in the Spring It is understood that the Stalham NP consultation version is complete, but no date has been set for the formal consultation under regulation 14 by the parish council.	
7	Health, wellbeing and financial inclusivity initiatives	In light of changes impacting a number of our partners, we will review the focus of our People Services team to deliver important preventative and early intervention services, and support our communities prioritise the delivery of health, wellbeing and financial inclusivity to our most vulnerable and hard to reach residents. (Carried forward as an amended action from the 2025/26 AAP).	Trudi Grant	Developing our Communities - Promote health, wellbeing and independence for all - Growing the work done in reaching out to our communities and provide additional focus to the work being undertaken to support the most vulnerable.	In Progress	Green	During the last quarter, 1st January 2026 – 31st March 2026 NNDC continued to deliver externally funded projects in relation to Falls and Frailty and Proactive Intervention. Both projects utilise data to identify people who have had a recent fall or who are identified as being vulnerable. Proactive contact and with consent, holistic conversations are held to identify support the person may need to reduce risk, promote wellbeing, and improve quality of life. Th focus has been on delivering high quality interventions through the funding streams already obtained rather than chasing further funding with limited resources to deliver. Additional funding of £50,000 from NNDC has been awarded to North	05/08/2026

						Norfolk Food Bank to enhance their existing heating oil scheme during current price increases due to the conflict in the Middle East. NNDC is the strategic lead for the North Norfolk Health and Wellbeing Partnership which is Chaired by a NNDC Councillor. The Partnership has recently awarded around twenty grants totalling almost £75,000 to predominantly community and voluntary organisations in North Norfolk to support Partnership priorities in relation to mental health, inequalities, digital inclusion, healthy living, musculoskeletal conditions, and health literacy.	
8	Health and social care facilities for older residents	With local partners we will continue to lobby for the retention and re-opening of the Benjamin Court NHS asset in Cromer with the objective of seeing the provision of innovative health prevention and support services for older people, reflecting the district's aged demographic – the oldest average age in the country. (Retained and carried forward	Steve Blatch	Developing our Communities - Promote health, wellbeing and independence for all - Working with partners to promote healthy lifestyles and address the health inequalities faced by our communities.	In Progress	Green We continue to engage with partners regarding the reuse of the mothballed NHS owned Benjamin Court facility in Cromer and investment in wider physical and mental health service provision across the District. Discussions have taken place with senior colleagues of the Norfolk and Suffolk Integrated Care Board regarding the provision of an Urgent Treatment Centre at Cromer Hospital. Discussions have also taken place with the ICB and Norfolk and Suffolk	10/08/2026

		as an amended action from the 2025/26 AAP).					Foundation Trust regarding the potential development of Neighbourhood Health and Mental Health Centres in the District as part of a national commitment to deliver more community based facilities.	
9	Fakenham Leisure and Sports Hub	Continue delivery of the Fakenham Leisure and Sports Hub project through to completion in Qtr 1 2027. (Action carried forward from 2025/26 AAP).	Steve Hems	Developing our Communities - Promote Culture. Leisure and Sports activities - Developing further the leisure facilities provided across the District.	In Progress	Green	Work continues to progress on site with some elements slightly behind original timetable and others ahead, overall this means that the project is on track. The contractor has notified the council of a potential requirement for an extension of time to the pool hall works due to the delays in steel work availability. The contractor is currently working on a revised timetable however, has indicated that the Christmas break 2026 will mean that the pool hall is unlikely to be ready until early February 2027. The remainder of the work will be completed in accordance with the original timescales. The 3G pitch planning application has been subject to a number of discussions in relation to additional parking on site and alternate provision of cricket facilities within	03/08/2026

							Fakenham, both of which appear positive at this stage.	
10	Sports pitches	Having delivered a new 3G pitch in Cromer during 2025, continue to pursue funding for similar facilities at Fakenham and North Walsham. (Carried forward as an amended action from the 2024/25 AAP).	Colin Brown	Developing our Communities - Promote Culture. Leisure and Sports activities - Developing further the leisure facilities provided across the District.	In Progress	Amber	Cromer 3G pitch has now been opened for one year and is enjoying strong usage figures. An application for funding for a new 3G pitch at Trap Lane Fakenham has been successful with the FF committing circa £880k to and overall £1.2m project. Planning has been submitted for this project and officers and stakeholders are dealing with objections which have been received. Whilst there is indication from North Walsham Town Football Club that they are progressing towards signing a new lease there is still significant work to be done in order to deliver a 3G pitch. There is no guarantee that either the football club will wish to progress this or that funding will be forthcoming from the Football Foundation.	12/08/2026

11	Improvement of facilities at Holt Country Park	Building upon the successful application for funds from the Hornsea 3 Legacy Fund and other funding sources to deliver an Outdoor Classroom facility and mains electricity supply into Holt Country Park (anticipated for delivery by June 2026), continue exploring sources of external funding opportunities such as the Norfolk GIRAMs scheme and S106 agreements to contribute to towards maintaining Green Flag status at Holt Country Park and our other Countryside sites. – (Action carried forward from 2025/26 AAP).	Colin Brown	Developing our Communities - Promote Culture. Leisure and Sports activities - Developing further the leisure facilities provided across the District.	In Progress	Green	Significant progress has been made in delivering the various aspects of this action. Staff facilities improvements are complete. The Hornsea 3 Legacy fund project to build a new classroom is complete and the classroom is being used internally. It is anticipated that hiring to the community will commence shortly, once the payment system has been finalised by IT. Toilet improvements are programmed in and should be completed in the Autumn. Improvements to the play facilities have been completed utilizing GIRAMs funding. The project to deliver electricity is ongoing. Positive conversations have now taken place with the landowner and we expect to reach an agreement in the near future the work will be programmed in with UKPN to fit around bird nesting and crop harvest timescales.	12/08/2026
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12	Housing data sharing	Continue to gather and share data about the number of permanent, affordable, second and holiday homes, empty homes and numbers of local people on the housing register at a parish level on an annual basis so that there is a very clear understanding of the context of local housing issues at a local community level to inform future development of rural exceptions and other affordable housing schemes.	Nicky Debbage	Meeting our Housing Need - Address housing need - Supporting the delivery of more affordable housing, utilising partnership and external funding wherever possible.	In Progress	Green	Information on housing need and housing provision was shared with all parish councils and district councillors in December 2025 and further analysis was carried out in April 2026. Updated details will be sent to all parishes in the Autumn	03/08/2026
13	Second homes council tax premium	Monitor the impact and expenditure of the returned Second Homes Council Tax Premium income negotiated with Norfolk County Council to support investment in Temporary Accommodation and financing the delivery of affordable homes developments in the district from April 2025.	Nicky Debbage	Meeting our Housing Need - Address housing need - Supporting the delivery of more affordable housing, utilising partnership and external funding wherever possible.	In Progress	Green	Analysis of the levels of second and holiday let homes in April 2026 were reported to members. Proposed use of the Second Homes Council Tax premium - to tackle homelessness and increase the supply of affordable housing -was agreed by Cabinet in June 2026.	03/08/2026
14	Affordable homes	Take forward with partners a programme of new affordable homes development in the district, with a target number of 307 new affordable homes completed over the period March 2025 to March 2027 (76 in 2025/26 and 231 in 2026/27) with schemes at	Nicky Debbage	Meeting our Housing Need - Address housing need - Supporting the delivery of more affordable housing, utilising partnership and external funding wherever possible.	In Progress	Green	We forecast that over 100 new affordable homes will be built in the district in 2026/27. So far this year 15 new homes have completed. Affordable homes are currently on site at Bacton, Cromer, Holt, Little Snoring, North Walsham, Stalham and Wells	03/08/2026

		Bacton (47 units on site), Westwood, Sheringham (24 units complete), Stalham (661 units – on site), Walcott (23 units on site), and Wells (16xx units complete) and Fakenham (12 – 16 units depending on approved scheme - not started) being taken forward during 2025. Schemes being developed for a 2026/27 start include projects at Corpusty, Fakenham, Holt, Ludham, North Walsham and Stalham. (Retained and carried forward as an amended action from the 2025/26 AAP).						
15	Housing standards	Develop and implement systems aimed at improving housing standards across the district in response to the introduction of the new Renters Rights Act, including undertaking at least 50 inspections per year under the Housing Health and Safety Rating System of privately rented accommodation in response to complaints received. Inspect all new Houses in Multiple Occupation (HMOs) applications received by the Council and using a risk-	Emily Capps	Meeting our Housing Need - Promote best use of housing stock and good housing standards - Continuing the high-profile work done to tackle unscrupulous landlords/ poor quality housing during the cost of living crisis.	In Progress	Green	The revised Housing Health and Safety Rating System (HHSRS version 2) regulations came into force on June 23, 2026. This milestone represents the first major overhaul of the risk-assessment framework since its original implementation in 2006. We are liaising with ASSURE team to update the system to reflect these changes. There is a new HHSRS Operating Guidance and Enforcement Guidance along with versions designed for landlords and tenants. We continuing to work closely with Housing Options regarding the Renters Rights Act, implementing new	07/08/2026

		based approach inspect on a rolling basis all HMOs in the District. In all cases take appropriate action in accordance with the Council's enforcement policy. (Retained and amended as an action from the 2025/26 AAP).					processes. We're also working with other teams & external agencies to address some chronic, complex housing standards cases. From 1st April 2026 – 30th June 2026 • we have carried out 13 new case inspections using HHSRS – thus we are on target for the annual figure of 50 • 1 Mandatory HMO Licence has been issued	
16	Long-term empty properties actions	Continue to monitor and take action to reduce the number of Long-Term Empty properties in the District through investigation and enforcement action – pursuing at least 50 cases a year.	Sean Knight	Meeting our Housing Need - Promote best use of housing stock and good housing standards - Working harder to bring empty homes back into use.	In Progress	Green	The work of the Empty Homes and Revenue Generation Officer continues with the following successes: Development of intelligence-led approaches to identifying occupancy discrepancies and revenue opportunities. Investigated multiple Empty Homes referrals received from Councillors. Reviewed properties to determine the most appropriate course of action and ensure concerns were addressed proportionately. Completed NAFN checks and intelligence-led investigations relating to occupancy, ownership and liability. Acquired large council tax datasets	11/08/2026

							covering more than 100 properties to support targeted Empty Homes activity. Investigated suspected phantom tenancy arrangements and levy avoidance concerns. Supported owners who had inherited difficult properties Helped families dealing with probate, abandoned projects, or bankruptcy linked properties The figures over the last year remain constant with 51 properties occupied	
17	Invest North Norfolk	Develop and maintain engagement and dialogue with and between the district's business community, with a series of regular business briefing events to be staged throughout the year under the Inspiring North Norfolk branding. (Retained as an action from the 2025/26 AAP)	Stuart Quick	Investing in our Local Economy and Infrastructure - An environment for business to thrive in - Providing support to allow rural businesses to thrive, recognising that many of our larger employers operate outside of our main towns.	In Progress	Green	Invest North Norfolk – the Council's business facing brand and portal continues to develop and expand over time, serving as a valuable resource to support businesses with fulfilling their growth aspirations. Over 500 businesses have now already signed up to receive the monthly 'INN the Know' bulletin which helps to keep businesses abreast of the latest support information. Working in collaboration with partners, a range of workshops, networking and events will be delivered. The Annual Business Forum 2027 and Inspiring North Norfolk 2027 event are presently in development.	12/08/2026

18	Bacton Energy Hub	Take forward co-ordinated actions on behalf of key partners and stakeholders to raise the profile of the Bacton Energy Hub site as one of the UK's principal locations for carbon capture and storage and hydrogen production in support of the UK's energy transition to Net Zero realising the employment, supply chain and wider economic benefits for North Norfolk, Norfolk and the wider East of England region. Ongoing from now throughout the period of the Corporate Plan. (Retained and carried forward as an amended action from the 2025/26 AAP).	Steve Blatch	Investing in our Local Economy and Infrastructure - Infrastructure to support growth - Seeking to maximise the potential from the local implications of the transition towards hydrogen and carbon capture, use and storage (CCUS) at the Bacton Gas site	In Progress	Green	We are continuing to discuss issues and opportunities at the Bacton Energy Hub with a range of stakeholders and partners. Briefing prepared on energy issues including the Bacton Energy Hub for the Norfolk Leaders to be delivered in September.	10/08/2026
19	Banking and post offices services	Work with LINK, Cash Access UK and local partners in the district's market and coastal towns to retain banking and post office services in locations across the district. Banking Hubs were opened in Holt and Cromer during 2025 and a similar facility is currently under development in North Walsham; with ongoing conversations with key partners about providing such facilities in other locations across the district.	Stuart Quick	Investing in our Local Economy and Infrastructure - An environment for business to thrive in - Working with our Market and Resort Towns to reinforce their roles as local service centres, centres of employment, financial services and business activity, served by public transport	In Progress	Green	Banking and post office services remain an important issue for residents, businesses and visitors, particularly in rural and coastal communities where access to cash, counter services and face-to-face support can be limited. We now have banking hubs operating in Holt, Cromer and North Walsham which has seen personal and small business banking services re-provided in these locations generating additional footfall for these three towns. During this quarter, the Council has continued to monitor local provision and to engage with relevant partners where service	11/08/2026

		(Retained and carried forward as an amended action from the 2025/26 AAP.)					changes or gaps are identified. This includes keeping under review the impact of banking closures, changes to post office provision and the availability of alternative services such as mobile banking, community banking facilities, cash access points and digital support. The Council will continue to advocate for accessible local services, particularly where reductions in provision may affect vulnerable residents, small businesses, market towns and visitor destinations.	
20	Promote North Norfolk	Continue to support and work with Visit North Norfolk to promote North Norfolk as a key visitor destination with a diverse visitor offer. (Retained and carried forward as an amended action from the 2025/26 AAP).	Robert Young	Investing in our Local Economy and Infrastructure - An environment for business to thrive in - Continuing to promote North Norfolk's diverse tourism and visitor offer	In Progress	Green	The partnership with Visit North Norfolk (VNN) remains strong and effective with imaginative marketing campaigns continuing to be produced that promote the destination to visitors. VNN has led on the installation of interactive digital information points at key locations, that help inform and orientate visitors as well as promoting local attractions. Many parts of North Norfolk have featured strongly in national publications due to the efforts of VNN, spreading the reach of its campaigns.	12/08/2026

21	Serviced employment land	Based on previously commissioned surveys, develop pipeline project proposals which seek to increase the supply of serviced land or advance factory premises and can be delivered at pace if external funding can be secured for such an investment.	Stuart Quick	Investing in our Local Economy and Infrastructure - Infrastructure to support growth - Ensuring an adequate supply of serviced employment land and premises to support local business growth and inward investment	In Progress	Green	A number of sizable investments have been developed over the last 12 months and several prominent applications are pending planning determination. Presently there is a planning application being considered for a Lidl store (Class E discount foodstore) with associated car parking, landscaping, engineering and drainage works on Nightjar Road in Holt which predicts 40FTE jobs. There is also a planning application being for a Aldi store (erection of a Class E foodstore with associated car parking, access, substation, landscaping and associated works) on Old Station Way in Holt. A planning application for a Premier Inn in North Walsham has also been submitted.	11/08/2026
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22	English Devolution and Mayoral Strategic Authority	With partners continue to seek and secure new powers, functions and budgets for Norfolk as part of the Government's English Devolution White Paper through the establishment of a Foundation Strategic Authority for Norfolk and Suffolk in the short term and as a Mayoral Combined Authority from May 2028. (Retained and carried forward as an amended action from the 2025/26 AAP).	Steve Blatch	A Strong, Responsible and Accountable Council - Effective and efficient delivery - Exploring opportunities to work further with stakeholders and partner organisations	In Progress	Green	Norfolk and Suffolk County Councils (as the responsible upper tier authorities) formally agreed to establish Mayoral Combined Authority in October 2025. Government announced in December that the Mayoral election scheduled for May 2026 would now be postponed until May 2028. Further discussions with Government are taking place to establish a Foundation Strategic Authority to cover the period up until the May 2028 Mayoral election. This issue is now likely to be given renewed priority following Andy Burnham's appointment as Prime Minister given his strong belief in regional mayoralities and devolved arrangements for driving regional growth.	13/08/2026
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23	LGA Corporate Peer Challenge Action Plan	Continue the Council's improvement journey through taking forward the recommendations made by the LGA Corporate Peer Challenge and as necessary amending agreed actions (such as the People Strategy) to reflect LGR so that our staff continue to provide good quality services to our residents, businesses and communities and are well-equipped to realise new opportunities presented by local government reorganisation. (Retained and carried forward as an amended action from the 2025/26 AAP).	Steve Blatch	A Strong, Responsible and Accountable Council - Effective and efficient delivery - Continuing a service improvement programme to ensure our services are delivered efficiently	Completed	Green	With the adoption of the new workforce and learning and development strategy by Full Council in March, all of the key recommendations of the LGA Corporate Peer Challenge are now considered to be complete; with strategic management and leadership capacity now being redirected towards supporting Local Government Reorganisation.	10/08/2026
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24	Service reviews	Continue to monitor progress towards the objectives detailed in the new Medium-Term Financial Strategy through continuously reviewing service delivery arrangements so as to realise efficiencies and ensure value for money service provision in meeting the needs of our residents, businesses and visitors. (Retained and carried forward as an amended action from the 2025/26 AAP).	Daniel King	A Strong, Responsible and Accountable Council - Effective and efficient delivery - Delivering services that are value for money and meet the needs of our residents	In Progress	Amber	Formal service reviews have been delayed, in part due to the uncertainty surrounding the Government's decision on the preferred model for Local Government Reorganisation (LGR). The subsequent "minded to" announcement has now provided greater clarity in this respect. However, the progression of the LGR agenda has placed additional demands on staff resources, reducing capacity to undertake formal service reviews in the manner originally envisaged. However, the budget setting process provides an opportunity to challenge robustly. Service managers are required to justify budget proposals, which are subject to review and challenge by Finance. This includes year-on-year analysis of income and expenditure budgets to identify trends, variances and areas where adjustments may be required to ensure budgets remain appropriate and aligned to service requirements.	10/08/2026
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25	Cromer Pier Pavilion Theatre auditorium refurbishment	Continue to seek external funding to support the refurbishment of the auditorium of the Cromer Pier Pavilion Theatre so as to place the theatre in the best possible position in the context of anticipated local government reorganisation, recognising the Pier and theatre's key role in the cultural and tourism appeal of North Norfolk and marking its 125th anniversary in 2026. (Retained and carried forward as an amended action from the 2025/26 AAP).	Daniel King	A Strong, Responsible and Accountable Council - Culture - Continuing to support cultural assets across the District to provide cultural opportunities for all	In Progress	Green	Refurbishment works have been added to the capital programme. Additional funding sources will be sought if the opportunities arise.	10/08/2026
26	Tourism infrastructure assets safeguarding	Consider the implications of LGR on the future management and maintenance of tourism infrastructure assets and explore how these might be best safeguarded in the longer term, recognising their importance in the context of the tourism appeal of the district and continued pressure on discretionary services in any new unitary council. (Retained and carried forward as an amended action from the 2025/26 AAP).	Cara Jordan	A Strong, Responsible and Accountable Council - Culture - Continuing to support cultural assets across the District to provide cultural opportunities for all	In Progress	Green	The system remains in place following joint working by the Assets and Legal Team to develop a process which identifies and proposes assets which may be suitable for transfer. A form has been developed to gain information to record how an acquiring body proposes to maintain the asset and recording reasons for transfer by the transferring authority.	11/08/2026

27	Review and maximise the Council's approach to asset commercialisation	Continue to review and maximise the Council's approach to Asset Commercialisation to realise new and emerging opportunities around the use of the Council's land and property assets. (Retained and carried forward as an amended action from the 2025/26 AAP).	Renata Garfoot	A Strong, Responsible and Accountable Council - Maximising opportunity - Investing in projects which deliver financial returns and/or contribute to our wider objectives around Net Zero, business and jobs, community facilities and infrastructure	In Progress	Green	The lease for the former North Norfolk Visitor Centre has completed. Lease renewals are in progress and subject to rental values increasing will see further income generation. 2 easements have been agreed and with solicitors to which will generate a financial payment. Notice for staircasing has been issued by 2 leaseholders which is expected to generate a capital receipt for the Council when they complete. The beach hut and chalet rent review will start in the next quarter that may see an increase in rent. A review of fees and charges is expected to see an increase for next financial year.	04/08/2026
28	Custodianship of property assets in preparation for Local Government Reorganisation	Develop, as part of our preparations for Local Government Reorganisation, a framework for transferring the custodianship of some property assets such as Surveyors Allotments to community organisations with the objective of improved conservation and biodiversity aims. (New action for 2026/27)	Renata Garfoot	Our Greener Future	In Progress	Green	An application form has been completed that requests information such as evidence of capacity and financial resources. It also requests justification of social, economic or environmental benefits. This is sent to organisations and groups who have expressed an interest in community assets. The Council has existing policies such as the Asset Management Plan and Disposal Policy and current legislation that officers will follow. This includes undertaking an independent valuation to ensure best value is obtained.	13/08/2026

29	Playground Investment	Following recent completion of the “new” playground at The Leas in Sheringham, using the Council’s own funds and seeking to secure sources of matchfunding, continue to invest in play areas owned by the District Council. (New action for 2026/27)	Colin Brown	Developing our Communities	In Progress	Green	A grant was obtained from the Hornsea 3 Legacy Fund towards a Community Indoor/Outdoor Eco-Learning Space including outdoor gym equipment, which opened earlier this summer. This is an example of the kind of funding that can be obtained by looking differently at what play spaces comprise and the different kinds of funding that are available. Leveraging external funding as a match to help improve and invest in play space provision requires innovative approaches and matching that to the needs of local communities.	13/08/2026
30	Develop Local Member Fund allocation framework	Develop a framework to support the allocation of funds through the new Local Members Fund, as agreed by Full Council as part of the Council’s 2026/27 budget. (New action for 2026/27).	Daniel King	Developing our Communities	In Progress	Green	The framework for the Councillor Community Grants Fund was approved at Cabinet on 1st June 2026, together with the terms of reference for a Member Oversight Panel to review and approve applications. The Councillor Community Grants Fund Panel held its first meeting on 27th July and approved three applications. The Panel will meet monthly to consider applications	11/08/2026

31	LGR Delivery	Work with local government partners (County and District Councils in Norfolk) to successfully deliver Local Government Reorganisation following Government's Minded To decision expected in spring 2026.	Steve Blatch	A Strong, Responsible and Accountable Council	In Progress	Green	The Government announced its Minded To decision for 3 new unitary councils in Norfolk on the 25th March 2026, since which time all 8 councils in the County have continued to develop partnership, governance and workstream structures to support the transition to the new authorities over the period to April 2028. Inner Circle Consulting appointed as strategic partner/advisor. A strong programme governance framework has been agreed with voluntary joint committees being established for the three new unitary councils providing political oversight of implementation arrangements being progressed by chief officers across all eight existing authorities and a series of workstreams set up to take forward this major change programme over the period to the new authorities being established in April 2028.	13/08/2026
32	Norfolk Market Town Ambition programme	Continue to engage and work with partners to develop and support initiatives which strengthen the vitality and viability of the district's market and coastal towns through the Norfolk Market Town Ambition programme.	Robert Young	Investing in our Local Economy and Infrastructure	In Progress	Green	Following the success of North Norfolk District Council's town centre support activities through the previous UKSPF programme, an extension of these initiatives is being implemented in collaboration with Norfolk County Council, utilising locally sourced funds. The first round of projects have been considered and further expressions of interest are in the pipeline, coupled with a varied programme of business support.	12/08/2026

